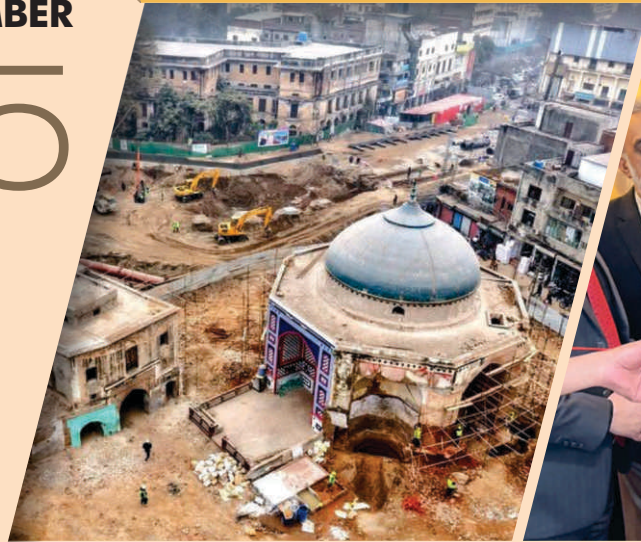




NEESPARK

NEWSREPORT

OCTOBER - DECEMBER
2025



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Director General Agriculture Visits NESPAK House, Lahore



Rana Tajammul Hussain, (3rd from R) Director General Agriculture (Water Management) Punjab along with Acting Managing Director NESPAK Kaukab Hussain Bhatti, Mr. Mansoor Ali, Rana Razaqat Ali, and Dr. Naveed Aslam Awan



NESPAK Professionals giving a presentation to the DG Agriculture

Mr. Rana Tajammul Hussain, Director General Agriculture (OFWM), Punjab, paid a visit to NESPAK House, Lahore to receive a presentation on Command Area Development (CAD) in rainfed (Barani) areas using the Pipe Delivery Network (PDN) system.

He was welcomed by Mr. Mansoor Ali, Head, Water & Agriculture Division, along with Mr. Rana Razaqat Ali, Divisional Coordinator, and Dr. Naveed Aslam Awan, Section Head (Agriculture). A detailed presentation was jointly delivered by Mr. Rana Razaqat Ali and Mr. Murtaza Ali Shah, highlighting NESPAK's experience in

the design and implementation of the Sorra Dam, Pehur, and Mulkhow irrigation distribution systems. Mr. Kaukab Hussain Bhatti, the Acting Managing Director NESPAK, also attended the session and presented a souvenir to the Director General Agriculture (OFWM).

Safe City Project at Dasu, District Kohistan Upper

Under the Management Consultancy Services for the Safe City Project at Dasu, Kohistan Upper, NESPAK carried out the technical evaluation of proposals submitted by EPC contractors. The assignment included management of pre- and post-proposal clarifications with bidders, detailed assessment of technical submissions, and preparation of the Technical Evaluation Report (TER) for submission to WAPDA.

This landmark project aims to enhance security and operational coordination in a strategically important and sensitive region through the deployment of integrated digital surveillance and smart monitoring systems. NESPAK's role ensured a transparent, objective, and technically sound evaluation process in line with project requirements and international best practices.

220 kV Tarbela–Burhan Twin Bundle Double Circuit Transmission Line

NESPAK, in a joint venture with the Japanese engineering consultancy NEWJEC, is providing comprehensive engineering consultancy services for the 34 km long 220 kV Tarbela–Burhan Twin Bundle Double Circuit Transmission Line. The project is financed by the Japan International Cooperation Agency (JICA). The scope of services includes tendering, design review, construction supervision, verification of contractor invoices, testing and commissioning activities.

Based on the recommendations of the NESPAK–NEWJEC Joint Venture, project contracts have been successfully awarded to two firms. M/s CEEC NEPC II (China) has been engaged as the supplier of transmission line materials, while M/s MECONS has been appointed as the construction contractor.



Contract Signing Ceremony of 220kV Transmission Line Tarbela Burhan Project between Client (NGC) & NESPAK

NESPAK, in close coordination with its Japanese counterpart, is currently undertaking detailed design review and preparing for construction supervision. The project is of particular significance as it introduces low-loss ACSR conductors into the National Grid Company's transmission network, contributing to reduced transmission losses and enhanced system efficiency.

Feasibility Studies of Cable Car and Sky Walk Glass Bridge

The Tourism Development Corporation Punjab (TDCP) has awarded three feasibility studies to NESPAK, in association with renowned foreign specialist consultants. Two of these studies pertain to concept-level designs of cable car projects proposed for Murree and Mianwali. The third study—first of its kind in Pakistan—relates to the feasibility of a Sky Walk Glass Bridge at Kotli Sattian, Murree.

NESPAK's GT&GE Division, in collaboration with Cable Car Development SAGL, Switzerland, has signed consultancy agreements for both cable car projects titled "Consultancy Services for Installation of Chairlift/Cable Car from Lakot to Pindi Point, Murree" and

"Establishment of Cable Car for Tourists at River Indus in Kalabagh, Mianwali." The feasibility study for the Sky Walk Glass Bridge, Murree, has been signed in association with Eckersley O'Callaghan (EOC), UK.

The contracts were formally signed by Mr. Muhammad Jehan Zeb, General Manager/Head, GT&GE Division, and Mr. Farhat Hussain Farooq, General Manager Operations, TDCP. The project duration is five months for the cable car projects and four months for the glass bridge project.

The scope of work includes selection of suitable alignment and sites, topographic surveys, geotechnical and geological investigations, Environmental Impact

Assessment (EIA) studies, preparation of feasibility study reports, EPC bidding documents, reference designs, and preparation of PC-I. Mr. Asim Masud, General Manager/Head, F&P Section, has been designated as Project Manager for these assignments.



Mr. Muhammad Jehan Zeb, G.M./Head GT & GE Division and Mr. Farhat Hussain Farooq, G.M. (Ops), TDCP, signing the contracts

Shunt Reactors at 884 MW Suki Kinari Hydropower Project

NESPAK continued to provide consultancy services for the Suki Kinari Hydropower Project (SKHPP)-02 EPC/Turnkey Contract, which involves the installation of seven (07) shunt reactors at the 884 MW Suki Kinari Hydropower Project. The project aims to control excessive voltage rise and ensure stable, safe, and reliable evacuation of power to the national grid.

During the reporting quarter, substantial progress was achieved, with the completion of civil and electromechanical works. This was followed by primary and secondary equipment testing, which commenced on November 25, 2025 and was successfully completed. Upon satisfactory completion of all testing activities, Shunt Reactor Bay-01 and Shunt Reactor Bay-02 were successfully energized on December 30, 2025 and December 31, 2025, respectively.



Shunt Reactors at 884 MW Suki Kinari Hydropower Project

Water Requirement of K-IV Project

The Irrigation Department, Government of Sindh, has engaged a NESPAK-led Joint Venture with A. A. Associates for the project titled "Water Requirement of K-IV Project: Improvement of Kalri Baghar Feeder and Keenjhar Lake – Plain Cement Concrete (PCC) Lining of Kalri Baghar Feeder Upper, Phase-I."

The Kalri Baghar Feeder (KBF) Canal Lining Project is a comprehensive initiative aimed at optimizing water use, enhancing hydraulic efficiency, boosting agricultural productivity, and addressing waterlogging issues. The scope of works includes PCC lining of the Kalri Baghar Feeder

Upper from RD 0 to RD 189, removal of flow hindrances such as Baran Nallah, and improvement of deep-cut canal sections from RD 145+000 to RD 189+000. These interventions are critical for ensuring the long-term sustainability of irrigation infrastructure and agricultural development.



Minister of Irrigation and Planning Department, Government of Sindh, Mr. Jam Khan Shoro, and the Secretary Irrigation Department, Engr. Zareef Iqbal Khoro visiting the ongoing lining works on Kalri Baghar Feeder Upper Phase-1 Project.



Mr. Mansoor Ali visiting the ongoing lining works on KBFU Lining Phase-1 Project, along with Mr. Imran Hussain Memon, Chief Resident, Mr. Qamar Hussain Lakhro and Muhammad Aslam Laghari

The primary objective of the project is to meet the water requirements of the K-IV Project (Phase-I) for Karachi Metropolitan Area by conserving approximately 510 cusecs (260 MGD) of water through seepage control. To date, canal lining works over 80 RDs have been completed, and the overall physical progress of the project stands at 50 percent.

Disposal of Old and Defunct Power Plants at Panjgur, Pasni

NESPAK signed an Engineering Consultancy Agreement with Quetta Electric Supply Company Limited (QESCO) in December 2025 for the disposal of old and defunct power plants located at Panjgur and Pasni. These facilities have remained non-operational for an extended period.

Under this assignment, NESPAK is providing consultancy services including site surveys, preparation of bidding documents, evaluation of bids, and assistance during the award of disposal contracts, ensuring a transparent and systematic disposal process in accordance with applicable regulations.

NESPAK Team Visits Chashma Site

Under the umbrella agreement with the Pakistan Atomic Energy Commission (PAEC), a team of NESPAK officials visited the Chashma site in connection with Sub-Project No. 6 (CJ Head Reach Studies). The scope of services includes topographic surveys, underwater inspections, hydraulic design, sediment studies, load tripping analysis, and review of the Chashma Barrage Standard Operating Procedures (SOPs).

The purpose of the visit was to discuss alternative cooling water arrangements and to carry out joint site inspections of proposed locations. The team also visited ongoing C-5 construction activities at the site.

Annual Capacity Tests for BQPS-II, BQPS-III and KPC (K-Electric)

K-Electric engaged NESPAK in October 2025 as an Independent Engineer (IE) for conducting the Annual Capacity Tests of Bin Qasim Power Station (BQPS)-II, BQPS-III and KPC. The scope of services includes preparation of Annual Capacity Test procedures in accordance with applicable standards, conduct of capacity tests in line with relevant international codes and standards, verification of station instrument calibration certificates provided by K-Electric, and preparation and submission of final test reports.

Gujranwala Mass Transit System

NESPAK is providing consultancy services for the Gujranwala Mass Transit System Project. The project comprises a 31-kilometer mass transit corridor operating with 100% electric buses, designed to meet the growing urban transport demands and enhance overall mobility.

The objectives of the project are to provide safe, reliable, and comfortable public transportation for daily commuters, reduce traffic congestion and improve traffic flow

along major city corridors, minimize carbon emissions through the adoption of clean and electric mobility solutions, enhance connectivity between key urban areas and activity centres and support the city's transition toward sustainable and smart urban transportation.

The Gujranwala Mass Transit System represents a significant step toward modernizing urban transport infrastructure

in the city. By adopting electric mobility and sustainable planning principles, the project is expected to deliver long-term environmental, social, and economic benefits for Gujranwala.



Work in progress at Gujranwala Mass Transit

TRANSFORMATION OF Neela Gumbad Project

The Transformation of Neela Gumbad Project is a strategic urban development initiative aimed at improving traffic circulation, enhancing pedestrian accessibility, and upgrading the overall urban environment in one of Lahore's historically significant areas. The project integrates modern engineering solutions with heritage-sensitive design to address both present and future urban needs.

The scope of work for NESPAK includes design and construction supervision of a three-storey basement parking facility, restoration and enhancement of pedestrian-friendly walkways, and implementation of traffic decongestion and mobility improvement measures. The project objective is to enhance the urban landscape in alignment with Lahore's Smart City vision and heritage preservation goals.



An aerial view of Neela Gumbad parking plaza

500 kV Double-Circuit Quad Bundle Transmission Line Projects

NESPAK is actively supervising the construction work at 500 kV D/C Quad Bundle Transmission Lines from Karot Hydroelectric Power Plant (HPP) to Maira Switching Station and from Maira to Islamabad West Substation.

In September 2025, the National Grid Company of Pakistan (NGC) awarded NESPAK the Engineering Consultancy Services for these strategically important 500 kV double-circuit quad bundle transmission line projects. The first project connects the 720 MW Karot Hydropower Project to the 500 kV Maira Switching Station, covering approximately 20 km, while the second extends from Maira Switching Station to the 500 kV Islamabad West Substation over a distance of about 131 km.

NESPAK secured both projects through a competitive international bidding process.



NESPAK has ensured strict adherence to the Health & Safety Measures and implementation of environmental monitoring and management plan during the execution of construction activities at site

The consultancy scope includes design review, construction supervision, testing and commissioning, and technical oversight during the defects liability period. Following the issuance of commencement notifications, construction contractors mobilized at the sites, and survey and foundation construction activities have commenced under NESPAK's supervision.

Construction Supervision of NADRA HEADQUARTERS

NESPAK has been entrusted by the National Database & Registration Authority (NADRA) with the assignment titled "Detailed Design and Construction Supervision of NADRA Headquarters Building at Plot No. 57-B, Blue Area, F-6, Islamabad."

Under this project, NESPAK will provide comprehensive consultancy services including master



Artistic view of the building

planning, surveys and studies, schematic design, detailed architectural and engineering design, preparation of BOQs and cost estimates, tender documentation, and complete construction supervision.

The estimated covered area of the building exceeds 300,000 square feet, with a projected construction cost of approximately Rs. 3,690 million. Mr. Qaisar Abbas Bashir, Chief Engineer, Islamabad Office, has been designated as Project Manager for the project.

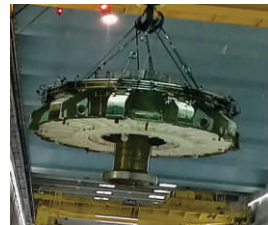
Solarization of Lahore Expo Centre

NESPAK has been engaged to provide consultancy services for the solarization of Expo Centre Lahore, including system design, preparation of bidding documents, bid evaluation, and third-party validation. The project aims to reduce greenhouse gas emissions, lower reliance on fossil fuels, and enhance energy security through the integration of a modern grid-connected solar photovoltaic (PV) system.

During the quarter, NESPAK submitted the bidding documents to the Client. Technical bids were opened in December 2025, and the bid evaluation process is currently underway.

Generating Units (1-6 & 9-10) at Mangla Power Station

NESPAK, in a joint venture with MWH (USA) and ACE (Pakistan), is administering the Mangla Power Station Refurbishment and Upgradation Project. The Joint Venture is



Installation works of turbine in full swing

providing comprehensive consultancy services, including contract administration, design reviews, engineering support, construction supervision, and commissioning of equipment across multiple contract packages. Installation works for turbines, generators, and associated equipment for Units 1 and 2 are currently in full swing.

During the reporting period, the Joint Venture team remained actively engaged in dismantling works for Units 1 and 2, as well as erection, testing, and commissioning of electrical and mechanical systems under Package V (BoP Mechanical), Package VI & VIII (BoP Electrical), and Package IX (Switchyard). Design review of contractor submittals, resolution of field issues, processing of invoices, and handling of variation orders continued in parallel.

Power Connection for Academic Block of SZABMU, Islamabad

NESPAK has signed a consultancy services contract with Shaheed Zulfiqar Ali Bhutto Medical University (SZABMU), Islamabad, on October 15, 2025, for the provision of electrical power connection works for its Academic Block.

The contract signing was attended by Engr. Amenah Arooj, Project Manager, representing NESPAK, and Prof. Dr. Shahab

Ud Din, Registrar, representing SZABMU. The consultancy assignment encompasses load assessment, design development, preparation of technical drawings and cost estimates, and coordination with the Islamabad Electric Supply Company (IESCO) for obtaining approvals, installation, testing, and energization of the required power connection.



Ms. Amenah Arooj, Project Manager and Prof. Dr. Shahab ud din, Registrar, SZABMU at the signing of agreement

Distributed Solar Photovoltaic (DPV) Plants in Gilgit-Baltistan (100 MWp)

NESPAK is providing consultancy services for the Government of Gilgit-Baltistan's 100 MWp Distributed Solar Photovoltaic (DPV) Programme, a landmark initiative aimed at improving energy access, enhancing system reliability, and promoting clean and sustainable energy solutions in the remote northern regions. The programme comprises a mix of utility-scale solar parks integrated with Battery Energy Storage Systems (BESS) and rooftop solar PV installations on public-sector buildings, designed to meet daytime demand and address system intermittency.

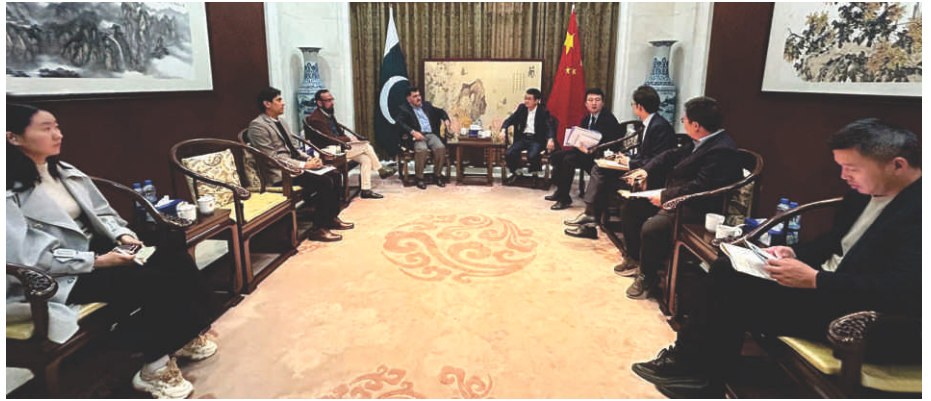
During the quarter, NESPAK submitted the final bidding documents to the Client following the successful completion of feasibility studies and PC-1. Technical bids for rooftop solar PV systems were opened in the last week of December 2025, and NESPAK is currently undertaking detailed evaluation of technical proposals, with preparation of the Bid Evaluation Report in progress. In parallel, high-level coordination meetings were held with the Federal Minister for Energy (Power Division), the Chief Secretary Gilgit-Baltistan, and the Private Power and Infrastructure Board (PPIB) to review progress and facilitate timely implementation.

Heat Rate, Initial Capacity Tests of 747 MW CCGP Guddu

Central Power Generation Company Limited (CPGCL) and NESPAK signed a consultancy services agreement for conducting Heat Rate and Initial Capacity Tests of the 747 MW Combined Cycle Power Plant (CCPP) Guddu in December 2025.

NESPAK's scope of services includes review of calibration records, preparation of detailed testing procedures, conduct of Heat Rate and Initial Capacity Tests in the role of Independent Engineer, and preparation and submission of the final test reports. The assignment will support verification of plant performance and compliance with contractual and operational benchmarks.

Apartment Building at Chinese Embassy, Diplomatic Enclave



Chinese delegation during a meeting with NESPAK officials

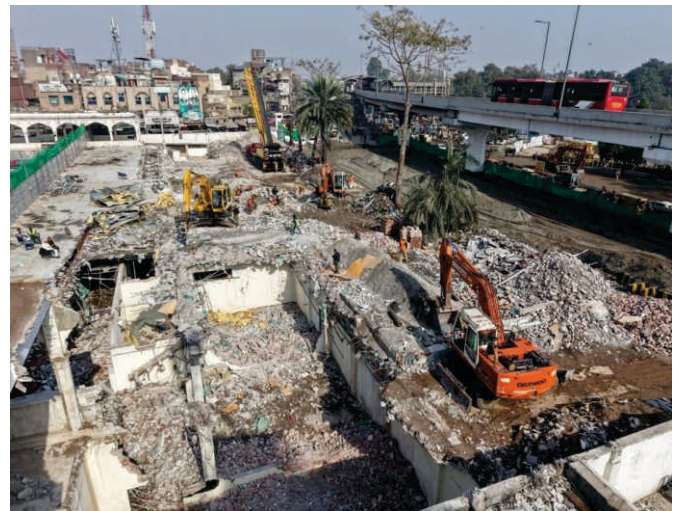
Muhammad Zafar Aman, GM/Head Islamabad Office, NESPAK, along with the Business Development team, held a meeting with the Counsellor of the Chinese Embassy and a design delegation from Beijing, China, regarding a proposed project titled "Design Vetting and Approval from CDA for the Construction of an

Apartment Building at the Chinese Embassy, Diplomatic Enclave, Islamabad."

The Chinese delegation appreciated NESPAK's interest in undertaking the assignment and acknowledged its standing as the largest consultancy firm in Pakistan. The tentative cost of the project has been estimated at USD 4.2 million.

Remodeling and Expansion of Bhati Gate – Data Darbar

The Remodeling and Expansion of the Bhati Gate – Data Darbar Project is a landmark urban redevelopment initiative focused on revitalizing one of Lahore's most historically and religiously significant precincts. The project aims to provide a renewed urban identity while preserving the cultural and heritage value of the area.



Data Darbar Remodeling project view

Design and construction supervision are being carried out by NESPAK's Construction Management (CM) Division under the leadership of the Project Manager, Mr. Jamshaid Faisal, ensuring compliance with approved designs, quality standards, and safety requirements. The scope of works includes removal of encroachments and resolution of sanitation issues in front of Data Darbar; widening and improvement of major roads including Lower Mall, Bhati Chowk, and Mohni Road to enhance traffic flow and accessibility; development of dedicated pedestrian zones, seating areas, and organized parking facilities; and construction of

purpose-built walkways and pedestrian underpasses to ensure safe, smooth, and uninterrupted pedestrian movement.

In addition, all obstructions in front of Data Darbar are being removed, and a well-planned parking area is being developed to enhance visitor convenience. As Pakistan's premier engineering consultancy, NESPAK is responsible for ensuring sustainable design solutions, efficient planning, and compliance with international best practices, contributing to the successful execution of this iconic urban regeneration project.

ADB Mission Reviews Progress of Water Sector Project

An Asian Development Bank (ADB) Mission conducted review meetings at the Project Management Office, Water Resources Building, Quetta, from December 8 to 16, 2025, to assess the implementation progress of the Balochistan Water Resources Development Sector Project. The project, approved by ADB in August 2018, aims to improve irrigation infrastructure, watershed management, command areas, and institutional capacity in the province.



An aerial view of Siri Toi Main Dam

Led by Mr. Muzaffar Hussain Bukhari, the ADB Mission reviewed overall project implementation, contract awards and disbursements for 2025, safeguards compliance, implementation of the Gender Action Plan, status of complaints, and security-related challenges, and discussed corrective measures with the Government of Balochistan. The Mission also carried out site visits, including an inspection of the Siri Toi Dam in District Zhoob on December 14, 2025, to monitor the progress and quality of civil works.

Out of a total of ten sub-projects awarded to NESPAK, four sub-projects located in the Zhoob and Mula River Basins, along with the Water Resources Building, have been completed 100 percent. The watershed management sub-project has covered 3,750 hectares, representing 90 percent of the target area. Construction of the Siri Toi Dam has reached 48.5 percent completion, with the spillway substantially completed, while the Pashta Khan and Grambawa sub-projects stand at 40.6 percent and the Manyalo Raiko sub-project at 27.3 percent completion.

SCADA System in 132/11 kV GEPCO Network

During the quarter, significant progress was achieved on the implementation of the SCADA system for the 132/11 kV GEPCO distribution network, where NESPAK is providing engineering consultancy services. Following the successful Site Acceptance Testing and commissioning of five pilot substations in the previous quarter, the project advanced to full operational integration.

All five substations have now been successfully connected to the Network Control Centre through cellular communication, establishing reliable point-to-point connectivity. This integration has enabled real-time monitoring, supervision, and remote control of substation equipment from the centralized control facility. This milestone marks the first practical deployment of a fully functional SCADA/DMS setup within GEPCO's distribution network and represents a significant step toward modernizing grid operations, improving system visibility, enhancing fault response capability, and strengthening the overall reliability of power supply in the region.

50-Bed Hospital, Bhurban, Murree

NESPAK's Geotechnical & Geoenvironmental Engineering (GT&GE) Division has signed a contract to provide consultancy services, including feasibility study and tender-level design, for the establishment of a 50-Bed Hospital in Bhurban, Murree.

The contract signing ceremony was held on October 3, 2025, at the office of the Special Secretary, Health and Population Department, Government of the Punjab. The agreement was signed by Mr. Muhammad Jehan Zeb, General Manager/Head of GT&GE Division, and Ms. Hena Arshad, Additional Secretary (Development and Finance), Health and Population Department.



Mr. Muhammad Jehan Zeb, G.M./Head GT & GE Division and Ms. Hena Arshad, Additional Secretary, Health & Population Department signing the contract

The scope of work includes preparation of feasibility studies, detailed geotechnical investigations, geological mapping, slope stability analysis, seismic hazard assessment, groundwater studies, and preparation of tender drawings. Mr. Asim Masud, General Manager/Head, F&P Section, has been designated as the Project Manager for this assignment.

Jamshoro Power Plant Dismantling

NESPAK was awarded a consultancy assignment by Jamshoro Power Company Limited (JPCL) in November 2025 for supervision of the dismantling and disposal of the old and defunct Jamshoro Thermal Power Plant Units 1 to 4, having a combined capacity of 880 MW. The project represents one of the largest thermal power plant dismantling initiatives undertaken in Pakistan and forms an important component of the national effort to retire obsolete and inefficient generation assets.

NESPAK's scope of services includes construction supervision, verification of dismantling methodologies, oversight of safety and environmental compliance, and contract administration throughout the dismantling process. The assignment is significant in terms of scale and complexity due to the age of the plant, the volume of equipment involved, and the requirement for safe handling and disposal of hazardous materials. Through this project, NESPAK is supporting GENCO-I in reclaiming valuable land and infrastructure while ensuring that decommissioning activities are carried out in an orderly, safe, and environmentally responsible manner.

Balochistan Water Resources Development Sector Project

Construction activities under the Balochistan Water Resources Development Sector Project (BWRDSP) continued to progress at a satisfactory pace under the supervision of a NESPAK-led Joint Venture, comprising RHC (Pvt.) Ltd. and EGC (Pvt.) Ltd., with Asian Advisory Services (Pvt.) Ltd. (AAS) serving as sub-consultant. The project, with a total cost of Rs. 49.90 billion, is located in the Zhob and Mula River Basins.

During the period from October 1 to December 31, 2025, construction works on the Siri Toi Dam, watershed management for Siri Toi Dam, and the Pashta Khan, Manyalo Raiko, and Rind Ali sub-projects remained in progress. Meanwhile, the Karkh Valley, Kharzan, and Hatachi subprojects were completed.

CCD SAGL Switzerland Experts Visit Cable Car Sites

Experts from Cable Car Development SAGL, Switzerland, visited Pakistan to conduct site assessments for the proposed cable car projects in Murree and Mianwali. Two ropeway experts, Mr. Tino Imhauser and Mr. Tomasz Magiera, visited Pakistan from November 23 to 28, 2025, to finalize route alignments and station locations.

During the visit, the experts, along with the project management team, conducted

detailed site inspections and presented various alignment options to the client. A comprehensive presentation was delivered at the conclusion of the visit, covering potential alignments, comparative analysis of ropeway technologies, proposed amenities, and recreational facilities. The client appreciated the joint efforts of NESPAK and CCD SAGL in the meticulous site selection process.



NESPAK and CCD teams at base station location at Masyari, Murree

NESPAK Islamabad Office Awarded Multiple Key Projects

NESPAK's Islamabad Office continues to strengthen its role in the development sector by securing a series of important assignments from prestigious public sector organizations. These projects span design development, design review, and construction supervision services, reflecting the confidence of clients in NESPAK's technical expertise, professionalism, and project management capabilities.

Construction Supervision of Camp Office, G-6 Islamabad:

NESPAK Islamabad Office has been awarded the assignment for design review and construction supervision of the Camp Office located in Sector G-6, Islamabad, by the Military Intelligence Directorate, General Headquarters (GHQ), Rawalpindi. The scope of services includes design vetting and comprehensive construction supervision. Mr. Salman Shahid, General Manager, Islamabad Office, has been designated as Project Manager for the project.

National Forensics Agency, Islamabad:

NESPAK Islamabad Office

has been officially entrusted with the design development of the National Forensics Agency, Islamabad. The proposed project comprises an estimated covered area of approximately 300,000 square feet. Mr. Salman Shahid, General Manager, Islamabad Office, has been appointed as Project Manager for this important national-level assignment.

Additional Office and Transit Accommodation for Inland Revenue Offices:

The Islamabad Office has also been approved as Consultant for the assessment of executed and remaining works for the Additional Office and Transit Accommodation facilities of Inland Revenue Offices at Sahiwal and Sargodha. Mr. Salman Shahid, General Manager, Islamabad Office, will serve as Project Manager for the project.

Projects at Quaid-i-Azam University (QAU), Islamabad:

NESPAK Islamabad Office has secured two projects at Quaid-i-Azam University (QAU), Islamabad, including the establishment of the National Institute of

Intelligence & Security Studies (NISS) and the topographic survey of the QAU campus. Mr. Mukhtar Arshad, General Manager, Islamabad Office, has been designated as Project Manager for both assignments.

Drug Regulatory Authority of Pakistan (DRAP), Islamabad:

NESPAK Islamabad Office has also secured the project titled "Planning, Detailed Design, and Construction Supervision of Various Buildings at the Drug Regulatory Authority of Pakistan (DRAP), Islamabad." The project aims to enhance DRAP's institutional infrastructure in line with regulatory and operational requirements.

COMSATS University, Islamabad Campus:

In the education sector, NESPAK Islamabad Office has been awarded consultancy services for the design and construction supervision of a classroom block and faculty offices at COMSATS University, Islamabad Campus, further reinforcing NESPAK's role in supporting higher education infrastructure development.

New M.H. Aitah NESPAK Regional Office In Riyadh



His Excellency Mr. Ahmad Farooq, Ambassador of Pakistan to Kingdom of Saudi Arabia, inaugurating new M.H. Aitah Nespak Regional Office, Riyadh KSA

His Excellency Mr. Ahmad Farooq, Ambassador of Pakistan to the Kingdom of Saudi Arabia, inaugurated the new M.H. Aitah NESPAK office in Riyadh, Saudi Arabia. The inauguration ceremony was attended by senior officials from the Embassy of Pakistan, including Mr. Muazam Ali, Deputy Head of Mission, and Mr. Mowahid Ali Kiani, Second Secretary.

NESPAK established its Regional Office in the Kingdom of Saudi Arabia in 1982 with a modest office set-up. Over the years, NESPAK's portfolio and presence in the Kingdom have expanded significantly, rendering the existing office space inadequate to meet operational and business development requirements.

To accommodate the growing staff strength of the Regional Office, KSA, and to align with international business

development standards befitting NESPAK's expanding expertise and project portfolio, Mr. Zaki Aslan, Regional Manager, NESPAK KSA, took the initiative to acquire a new office space located in the heart of Riyadh. The new premises have been thoughtfully

designed and developed to support modern operational needs.

During the ceremony, the Regional

Manager presented a comprehensive overview of NESPAK's portfolio and briefed His Excellency on ongoing projects in the Kingdom. He also highlighted areas where the diplomatic mission of Pakistan in KSA could facilitate and support M.H. Aitah NESPAK in securing new business opportunities. His Excellency Mr. Ahmad Farooq appreciated the presentation, identified potential areas of collaboration, and directed his team to coordinate meetings between M.H. Aitah NESPAK management and prospective Saudi clients in liaison with the Embassy.

At the conclusion of the ceremony, a commemorative shield was presented to His Excellency Mr. Ahmad Farooq in recognition of his unwavering support to M.H. Aitah NESPAK.



Meeting in progress

Interviews Conducted for Construction Management Services

Saudi Electricity Company (SEC) has engaged M.H. Al-Aitah-NESPAK to provide a team of qualified and experienced professionals for engineering, procurement, and construction management (EPCM) services for the 2.5 GWh Battery Energy Storage System (BESS) projects.

The scope of services includes the provision of all necessary materials, supplies, tools, equipment, vehicles, and logistical support to effectively perform EPCM services. The assignment also

covers review of proposed materials, technical specifications, general engineering works, safety and protection measures, communication and information systems, and relevant procedures, along with assistance to SEC in execution of the projects.

In line with the above scope, interviews of shortlisted candidates were conducted online by officials of Saudi Electricity Company. Project Manager Engr. Syed Wajahat Makhdoom, along with the NESPAK team, participated in the full-day



Officials conducting interviews

interview process. As a result, eleven (11) candidates have been approved by SEC, and their mobilization is currently under process.

NESPAK Regional Manager Conferred Appreciation Award

Engr. Asif Mehmood, Regional Manager, NESPAK Oman, has been honored with an Appreciation Award by His Excellency Syed Naveed Safdar Bukhari, Ambassador of the Islamic Republic of Pakistan to the Sultanate of Oman.

The award was presented during a formal ceremony in Oman in recognition of Engr. Asif Mehmood's outstanding professional contributions, leadership, and dedicated services.



Mr. Asif Mehmood, Regional Manager, NESPAK being presented with an appreciation award by H.E. Syed Naveed Safdar Bukhari, Ambassador of Pakistan to Oman, alongside eminent poet Wasi Shah and other officials, at a formal event in Sultanate of Oman

High-Level Site Visits and Technical Coordination in Oman

NESPAK continues to play a pivotal role in advancing key infrastructure projects across Oman through proactive engagement, technical support, and close collaboration with government authorities.

A high-level delegation from the Ministry of Transport, Communications and Information Technology (MTCIT), led by the Director General and accompanied by NESPAK's Regional Manager and site supervision staff visited the Design and Build of Wadi Bani Jaber Road Section-II in the South Al Sharqiyya Governorate on November 13, 2025.

The visit focused on inspecting ongoing construction activities, reviewing progress along critical sections, and assessing the implementation of quality and safety standards. Key areas, including drainage

structures and earthworks (cut and fill), were thoroughly examined. Constructive discussions were held to address site challenges and expedite crucial activities, reflecting the shared commitment of all stakeholders to timely and high-quality project delivery.

Earlier, on October 21, 2025, a joint site visit was carried out for the newly awarded Engineering Consultancy for Itlalat Ibr

Park Road Design in the Al Dhahirah Governorate. Led by Engr. Asif Mehmood, Regional Manager, NESPAK, and accompanied by project engineers from Al Dhahirah Municipality, the delegation reviewed the proposed road alignment, assessed key topographical features, and identified potential challenges regarding terrain, drainage, and accessibility.

Additionally, on November 3, 2025, a high-level technical coordination meeting was



Base Slab Concrete in Progress as part of the Sultan Said Bin Taimur Road Project



Disposal of blasting material



Director General, MTCIT, Governorate of Dhofar, Mr. Asif Mehmood, Regional Manager Oman and representatives from the Contractor (AZ & Partners LLC.) during a meeting



Mr. Asif Mehmood briefing about the progress to Higher Officials from Tender Board along with Engr. Abdullah (Project Engineer MTCIT, Governorate of Dhofar), Project Managers of Ms. Sarooj, Galfar & Oman Gulf, Country Manager of Oman Gulf, and other Officials

NESPAK Participates in Career Launchpad – Spring 2025



Mr. Asif Mehmood, Regional Manager, NESPAK receiving a certificate from a dignitary



NESPAK team attending the Career Launchpad

NESPAK & Partners LLC, Oman participated in the Career Launchpad – Spring 2025, organized by Middle East College (MEC), Muscat. The event aimed to connect industry professionals with graduating students, fostering collaboration between academia and the professional engineering community.

Representing NESPAK, Engr. Asif Mehmood, Regional Manager, engaged with students and faculty, sharing insights into NESPAK's extensive engineering expertise and highlighting career development opportunities within the infrastructure and consultancy sectors.



Laying of Bituminous Wearing Course



Sewerage Network and Sewage Treatment Plant, and Pipeline for Wilayat Al-Musannah

held at the Mughsayl Bridge Project site office in Dhofar Governorate. Chaired by the Director General of MTCIT, the meeting brought together NESPAK's Regional Manager, Engr. Asif Mehmood, and representatives from the contractor AZ & Partners LLC. NESPAK presented the latest design developments and construction proposals, covering critical technical considerations such as foundation design, bridge geometry, environmental factors, and integration with the existing roadway network. The Director General lauded NESPAK's professional support.

Meanwhile, a kick-off Meeting for the project titled "Improvement of Road at Ash Shuwaymiyah Escarpment – Governorate of Dhofar" was held on October 31, 2025, at the Directorate General of Roads & Land Transport, Ministry of Transport, Communications & Information Technology (MTCIT), Salalah. The meeting was chaired by Director of Design & Projects, MTCIT, and attended by Engr. Asif Mehmood (Regional Manager, NESPAK) and Project Manager, BR Oman.

On October 16, 2025, a high-level site visit was conducted for the project titled "Construction Supervision of Sultan Said

Bin Taimur Road (Dualization of Adam-Thumrait Road Parts 03, 04, and 05)", located in Al-Wusta Governorate. The delegation was led by Engr. Saeed Tabook, Director General of MTCIT (Governorate of Dhofar), along with Engr. Muhammad Tabook, Projects Design Director, and Engr. Abdullah, Project Engineer from MTCIT. Engr. Asif Mehmood, Regional Manager NESPAK, represented the Design Consultant during the visit.

A high-level site visit by the Tender Board delegation along with Engr. Abdullah, Project Engineer from MTCIT, Governorate of Dhofar was conducted on December 08, 2025, for the project titled "Construction Supervision of Sultan Said Bin Taimur Road (Dualization of Adam-Thumrait Road Parts 03, 04, and 05)", located in Al-Wusta Governorate. The Tender Board delegation visited the Site Offices of M/s NESPAK & Partners LLC. as well as the site offices of



Mr. Asif Mehmood briefing the Director General, Director Design, Director Projects and Project Engineer of MTCIT, along with Engineer's Representative, NESPAK and Project Manager, Ms Galfar about the progress of work

M/s Oman Gulf Company, Galfar and Sarooj Construction Company.

A high-high-level site visit was conducted on December 30, 2025, to the project site of the Construction of Dualization of Izki Nizwa Road (Qaroot al Janubiyah – Birkat al –Mawz-Firq). The delegation from the Ministry of Transport, Communications and Information Technology (MTCIT) was led by the Director General, along with the Director Design, Director Projects and Project Engineer, MTCIT. They were accompanied by the Regional Manager of NESPAK.

Pakistani Ambassador to Oman Visits NESPAK-Supervised Road Project

NESPAK was honored by the visit of His Excellency Syed Naveed Safdar Bukhari, Ambassador of the Islamic Republic of Pakistan to the Sultanate of Oman, on October 10, 2025, to a major NESPAK-supervised infrastructure project titled "Construction of Dualization of Izki-Nizwa Road (Qaroot Al Janubiyah – Birkat Al Mawz – Firq)."

During the visit, the Ambassador was briefed on the project's scope, progress, and key technical features, including road dualization works, drainage structures, bridges, and associated infrastructure being executed in accordance with approved specifications and international standards. H.E. the Ambassador appreciated the professional performance, technical competence, and dedication of the NESPAK team.



His Excellency Syed Naveed Safdar Bukhari, Ambassador of the Islamic Republic of Pakistan to the Sultanate of Oman during site visit at NESPAK's supervised Construction of Dualization of Izki-Nizwa Road project

Consultancy Services for Al Meera Mall, Al Thumama-2, Doha, State of Qatar

M.H. Aitah NESPAK is providing consultancy services for the construction of Al Meera Mall at Al Thumama-2, Doha, State of Qatar. The client, Al Meera, is a leading consumer goods company and one of the major retail and shopping mall operators across Qatar.



Multiple views of Al Meera Mall at Al Thumama- 2, State of Qatar

The scope of consultancy services covers a wide range of works, including architectural and civil works, interior finishes, electrical works, HVAC systems, plumbing and drainage, firefighting systems, and external works such as roads, landscaping, and irrigation systems.

The Al Meera Mall at Al Thumama-2 comprises basement, ground, and

mezzanine floors. Key features of the project include a shopping mall/supermarket, warehouses, retail outlets for fast-food chains, pharmacy, mobile shops, and other ancillary facilities. The main storage area is constructed using a pre-engineered steel structure, while service rooms and plant rooms



consist of reinforced concrete structures with cement block infill.

The total plot area of the project is 7,200 sq. m, with a covered area of approximately 7,497 sq. m. The facility includes 108 car parking spaces, including those located in the basement.

Addition of Majlis to Existing Villa at Gharaffa, Doha, Qatar

NESPAK is providing consultancy services for the design and supervision of the addition of a Majlis to an existing villa at Gharaffa, Doha. The scope of work includes architectural, structural, and MEP

design and supervision, along with obtaining all necessary approvals from the concerned authorities, including the completion certificate.

The client for the project is Fusion Byte Technology for Trading and Contracting W.L.L. The project is expected to be completed by March 31, 2026.



A view of addition of Majlis to existing villa at Gharaffa, Doha, Qatar

TRAINING SESSIONS



During the quarter from October to December 2025, the Training & Development Section actively promoted employee development through a range of training sessions, awareness programs, and industry-academia collaborations. These initiatives enhanced professional skills, regulatory understanding, and technical expertise, reflecting NESPAK's strong commitment to continuous learning, capacity building, and organizational excellence.

The following training sessions were conducted during the quarter:

- Professional Communication and Business Writing – Ms. Ambreen Askari, Corporate Trainer & Soft Skills Specialist
- Employees' Old Age Benefits Act, 1976: What Every Employee Should Know – Mr. Jawad Ali, Deputy Regional Head, EOBI Lahore
- Biotechnological Interventions Using Miyawaki Forests, Anti-Smog Trees, and Rooftop Gardens for Urban Greening and Climate Resilience – Mr. Jalil Ahmed Khan, Director, PHA Lahore
- Fire Protection in Facility Management – Mr. Naveed Anjum



PEC Graduate Engineer Trainee (GET) Program

NESPAK, in collaboration with the Pakistan Engineering Council (PEC), continued implementation of the Graduate Engineer Trainee (GET) Program as a national capacity-building initiative for fresh engineering graduates. Under the MoU, graduate engineers from across Pakistan were deployed on NESPAK projects of national importance. The six-month structured program combines extensive field exposure with office-based learning to enhance professional competence and develop skilled engineering manpower for the country.



Innovative Solutions for Complex Infrastructure Challenges

A hybrid technical session on "Special Sheet Pile Solutions" was delivered by Dr. Ing. Shilton Rica, an international expert from ArcelorMittal Sheet Piling. The session provided participants with valuable insights into advanced sheet pile applications for urban construction, ports, waterways, and hazard protection.



Building Values, Shaping Leaders: Transformation Tables

The Training & Development Section of the HR Division launched the Transformation Tables Program by John C. Maxwell to promote value-based leadership and personal growth. The program is structured around 11 core values, with one value addressed each month to support continuous development. During the quarter, two interactive on-site sessions were conducted on "Attitude: Your attitude colors everything in your life" and "Listening: Focus your attention on understanding the other person."



Lecture



Ms. Sadaf Saeed presenting lecture to the participants

Ms. Sadaf Saeed, Chief Engineer, GT&GE Division, delivered a guest lecture titled "Geotechnical Challenges in Urban Development" at the FAST-NUCES Lahore Campus. Organized by ICE-NUCES, the lecture highlighted key challenges associated with urban sprawl, particularly in areas characterized by problematic soils such as swelling, compressible, collapsible, and waterlogged deposits. The session also addressed groundwater-related issues, seismic vulnerability, and construction on marginal lands, supported by relevant case studies. At the conclusion of the event, Dr. Tauqeer Ahmad, Chairman, Civil Engineering Department, presented a shield to the guest speaker.

Retirement

Mr. Abdul Rehman, Administrative Officer, Water & Agriculture Division (W&A), retired from NESPAK upon attaining the age of superannuation on November 7, 2025.



NESPAK extends its best wishes to him for good health, happiness, and a fulfilling life in the years ahead.

NESPAK Engineer Receives Letter of Appreciation

Mr. Muhammad Yasir Kiani, Principal Engineer at NESPAK, has been awarded a Letter of Appreciation in recognition of his outstanding professional services as Resident Engineer for the construction of the stadium at the Joint Check Post (JCP), Wagah Border, Lahore. The appreciation was conferred by Major General Mohammad Atif Bin Akram, Director General, in formal recognition of Mr. Yasir Kiani's valuable contribution to this important national project.

During execution of this strategically important project, Mr. Yasir Kiani represented NESPAK and was entrusted with overall supervision, coordination, and technical oversight of all construction activities at site. The Letter of Appreciation acknowledges his exceptional dedication, continuous on-site presence under all weather conditions, and unwavering commitment to project objectives.



Mr. Yasir Kiani receiving Letter of Appreciation

NESPAK management congratulates Mr. Muhammad Yasir Kiani on this well-deserved recognition.

Technical Lecture

Mr. Waheed Anjum, Principal Economist, Economic Studies Division, delivered a technical lecture on "Economic and



Mr. Waheed Anjum delivering lecture

Financial Analysis of Water Resource Projects" at the Centre of Excellence in Water Resource Engineering, UET Lahore. The session focused on understanding the economic aspects of project planning and execution with a view to design and

deliver impactful projects. The role of economic analysis as a planning tool discussed in detail with the help of practical project examples. The session was attended by researchers, water resource engineers from WASA, WAPDA, Irrigation department and industry professionals aiming to enhance their technical expertise and earn 0.5 CPD points.

Empowered Women, Empowered Workplace

An exclusive on-site Cancer Awareness, Infection Control, and General Women's Health session was organized for female employees. The session was conducted by Dr. Hafsa Ahmad, Breast Cancer Surgeon, Saleem Memorial Hospital, focusing on preventive care, early detection, and healthy lifestyle practices.



NESPAK Participates in 17th ICGE, 8th ISG



PGES Executive Council, NESPAK Officials, Local & Foreign Geotechnical experts and conference organizers at 17th ICGE & 8th ISG

NESPAK, in collaboration with the Pakistan Geotechnical Engineering Society (PGES) and FAST National University of Computer and Emerging Sciences (FAST-NUCES), Lahore, successfully organized the 17th International Conference on Geotechnical Engineering and the 8th International Symposium on Geohazards (17th ICGE & 8th ISG). The conference was held at FAST-NUCES, Lahore on December 4-5, 2025.

NESPAK played a key role in the planning and execution of the event by providing strong technical and organizational support to PGES, reaffirming its commitment to the advancement of geotechnical engineering in Pakistan.

The inaugural session was graced by Engr. Waseem Nazir, Chairman, Pakistan Engineering Council (PEC), as Chief Guest. Acting Managing Director NESPAK, Engr. Kaukab Hussain Bhatti, attended the event as Special Guest, while Engr. Jehan Zeb Khan, GM / Head GT & GE Division, was also present.

NESPAK also set up an exhibition stall during both days of the conference, showcasing state-of-the-art geotechnical, geophysical, and GIS-based equipment. The exhibited technologies included the Wingtra Fixed-Wing Drone for enhanced aerial surveys and the Echo Logger Dual Frequency system, displayed for the first time, enabling continuous monitoring for underwater and challenging terrain mapping. Foreign geotechnical experts appreciated NESPAK's professionalism and lauded the advanced equipment on display.

Over the two-day conference, approximately 60 local and international experts from academia and industry presented research papers covering a wide range of contemporary geotechnical engineering and geohazard-related topics.

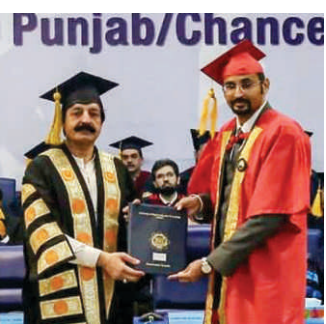


Acting MD NESPAK, GM/Head, GT & GE and other officials visiting NESPAK stall showcasing innovation The Wingtra Fix Wing Drone Gen II on display at FAST Conference 2025

Experts from Japan, Iran, Nepal, Canada, USA, Singapore, Australia, and Bulgaria participated.

Dr. Tahir Hayat, CEO DBCG, delivered an informative technical talk during the first technical session. Research papers authored by Engr. Sadaf Saeed and Mr. Qasim Mirza were also published and presented during the conference sessions.

Academics



Dr. Syed Abbas Ali, Principal Engineer (Hydraulics, Dams & Hydropower) in the Water & Agriculture Division, was awarded a Ph.D. degree in

Civil Engineering by the University of Engineering & Technology (UET), Lahore, in November 2025. His doctoral thesis, titled "Hydraulic Performance Evaluation of Multiple Aerators at High Head Overflow Spillways: A Case Study of Mohmand Dam," was completed under the supervision of Prof. Dr. Noor Muhammad Khan, Chairman, Department of Civil Engineering.

Honored

Ms. Sadaf Saeed, Chief Engineer, Geotechnical & Geoenvironmental Engineering (GT&GE) Division, NESPAK, has been honored by the Pakistan Geotechnical Engineering Society (PGES) through her election as Secretary General of this prestigious professional forum for a three-year term. PGES represents leading geotechnical engineers and engineering geologists across Pakistan. It is a matter of pride for NESPAK that its professionals continue to hold key positions in PGES. Former Managing Director, NESPAK, Dr. Tahir Masood, has been elected as President, PGES. These decisions were made during the Executive Council meeting of PGES held on December 24, 2025.



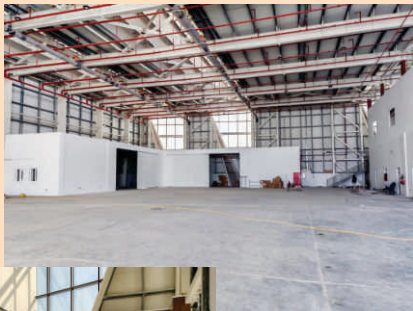
Research

Mr. Muhammad Umar, Principal Engineer in the Water & Agriculture Division, has made significant contributions to water resources

engineering through his research work. With nine research publications, 1,857 reads, 85 citations, and 31 recommendations, his research addresses critical challenges in Pakistan's water sector, including climate change impacts on rainfall and flooding, seasonal streamflow forecasting in the Upper Indus Basin, sediment analysis, GIS-based assessment of crop water deficits, and satellite-based rainfall evaluation.



Modification of Warehouse at Umm Al Houf Free Zone, Qatar



NESPAK is providing consultancy services for the design and

supervision of architectural and MEP modifications and additions at the warehouse facility located at Umm Al Houf Free Zone (MA-Unit-54 & 55), State of Qatar. The scope of services also includes preparation and submission of documents for approvals from relevant authorities and obtaining the completion certificate for Al Fardan Marine Services L.L.C. The project is scheduled for completion by March 31, 2026.

Transformer Stations and Transmission Lines Makkah Gate Project

NESPAK officials attended the ground breaking ceremony of the Transformer Stations and Transmission Lines – Makkah Gate Project in Saudi Arabia. The project aims to provide engineering supervision and technical support services for the construction of the main transformer stations and



Country Manager of NHC and other dignitaries along with Regional Manager, NESPAK KSA and Project Manager

associated transmission lines connecting to the Makkah Gate Project in the city of Makkah.

The groundbreaking ceremony was attended by the Country Manager of the National Housing Company (NHC), the Regional Manager of NESPAK KSA, and Project Manager Engr. Syed Wajahat Makhdoom. Deployment of NESPAK staff for the project is currently under process.

The National Housing Company (NHC) was established in 2016 under Royal Decree No. 7262 dated 08/02/1437 AH as the investment arm of the Ministry of Municipal and Rural Affairs and Housing, focusing on real estate, residential, and commercial sector initiatives. In May 2020, the company transitioned to full state ownership, marking a new phase in its development and strengthening its role as a key enabler of solutions in the Saudi real estate market.

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